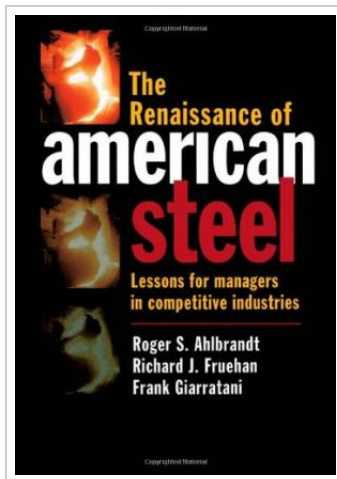




The Renaissance of American Steel: Lessons for Managers in Competitive Industries

By Roger S. Ahlbrandt

Oxford University Press. Hardcover. Book Condition: New. Hardcover. 192 pages. Dimensions: 9.3in. x 6.4in. x 0.8in. By the end of the 1980s, the once mighty U. S. steel industry seemed on its last legs. More than a quarter of a million jobs had been lost, and communities like Pittsburgh and Bethlehem were devastated. Yet today, the industry again stands as a world-class competitor. In *The Renaissance of American Steel*, Roger Ahlbrandt, Richard Fruehan, and Frank Giarratani illuminate the forces behind this remarkable comeback, drawing valuable lessons for managers not only in the steel business but in any business now battling the global marketplace. Citing evidence from a wide range of companies in the U. S. , the U. K. , and Japan, and clearly explaining the basics of steel production, the authors show how the industrys rebirth resulted both from the downsizing of big companies and the rise of minimills capturing markets from the larger companies. They describe how large, traditional firms--including U. S. Steel, British Steel, and Nippon Steel--recognized that they had to reduce the scope of their operations and reorganize to become more competitive. U. S. Steel CEO Tom Graham, for instance, closed plants and refocused the firms resources...



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